

SUPPLY CHAIN MANAGEMENT POLICY

OPEX recognizes the importance of Supply Chain Management support services and promotes a clear direction with the issuance of Company Policies and Management of standardized processes to consolidate a solid reputation in the market as a leader in the implementation of relationships business with partners, ensuring a transparent process that provides benefits in cost, time and quality for our customers. To support its Policies, OPEX chooses to use the Strategic Alliance Model and adherence to the application of the highest ethical and Anti-corruption practices, managing the relationship with strategic business partners (customers, vendors and contractors). OPEX also recognizes that in a fair and competitive environment the strategy of selecting its strategic partners to grow together is key to the success of any business agreement.

OPEX is committed to:

- o Fair and competitive environment for the selection of strategic partners in the business (suppliers and contractors).
- o Ensure OPEX strategic partners (suppliers, contractors and subcontractors) are fully aligned to respond to the OPEX organizational vision and business policies and practices to form a "Unified Team" serving OPEX Customers.
- o Ensuring supplier alignment to high-quality OPEX standards to support best-in-class performance for our customers through the application of best practices, the highest ethical behavior, and cutting-edge processes and technology.
- o Support the development of bidirectional relationship management with our business partners through the implementation of CRM / SRM (Customer / Supplier Relationship Management) processes.
- o Promote alliances with partners that support the Self-financing of the Project Business Model, supporting the initial financing required with a view to recovering the investment and the benefit of productive projects.

To meet the objectives, this policy requires the implementation of the following practices:

- o Ensuring the resources and qualified expertise to carry out the management plan for the company demand annually.
- o Enforce the issuance of the Anticipated Demand Plan on so-called "Long Delivery Items" to support both proper cash management planning and business results in on-time delivery assurance.
- o Ensure the preparation of the project's hierarchical contracting strategy and the Initial Logistics Plan for each project in the early stages of project execution in strict adherence to the guidelines of the process of planning, execution and delivery of Wells.
- o Provide a general purchasing manual with the process to follow when making OPEX payments with third parties, in strict adherence to the levels of value inserted in the financial matrix of delegation of authority.

Senior OPEX management has ultimate responsibility for Supply Chain Management, while the sourcing and supply chain manager is responsible for executing policies and monitoring compliance. OPEX management is committed to



that all employees are responsible for implementing, managing and monitoring the selection of suppliers to support the business in accordance with these guidelines and the Code of Ethics and Anti-corruption and Anti-bribery Policies.

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Cesar A. Granados

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